2019 SHELTERING WINGS ANNUAL REPORT



A Glorious Unfolding

"The unfolding of your words gives light; it gives understanding to the simple."

From the Director



Did you know a ladybug's wings are four times the size of its body? Scientists have known for only two years how this tiny creature elegantly unfolds its wings from under their red-and-black coverings to take to the skies.

I see Sheltering Wings as a ladybug. On the outside, we conducted business as usual in 2019. But on the inside, we were unfolding enormous achievements. Together, they

were forming the wings that are going to let us soar.

Those beautiful, strong wings consisted of some big milestones. Thanks to donors like you, we were able to begin construction to expand safe housing for men onsite for the first time. We were blessed with a way to turn our longtime dream of providing affordable housing for residents and a resource center for the community into actual plans. We hired dedicated and talented new employees and moved those who have been with us for a while into positions that better align with their gifts and our goals. And we helped our all-male volunteer group, Men IN Action, launch a program in which they read aloud to students in nearly every elementary school classroom in Hendricks County.

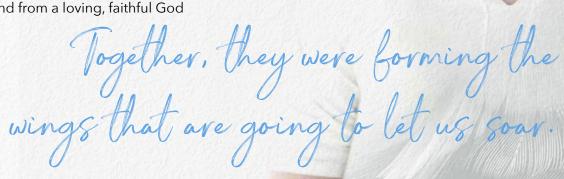
At the same time, we see residents' wings unfolding every day. They may have had to hide them from their abusers, but now the women and men here are learning to appreciate, use and hone their own skills as they work toward – can I say it? – their ultimate solo flight.

I'm not sure where the ladybug gets her strength, but I know I get mine from passionate, kind, caring donors, volunteers and staff, from residents determined to break the cycle of abuse, and from a loving, faithful God who watches over all of us in our flights.

Thank you for helping us fly.

In His Service,

Cassie Mecklenburg
EXECUTIVE DIRECTOR



From the Chairperson

Many stories unfold at Sheltering Wings, and my colleagues on the board and I are uniquely positioned to see them do so. In 2019, uplifting stories of individual residents, employees and volunteers unfolded along with that of the shelter itself.

We took a huge step forward in our plan to expand services to the community when we began building out residential facilities for men and their children in the unfinished second floor of our facility. And, because of outreach activities like Men IN Action and the Youth Council, along with the numerous training presentations our staff does in the community, Sheltering Wings is making real progress in educating people about what domestic abuse really is, who can be victims and perpetrators, and what each of us can do to prevent it. The board and I are extremely proud of these efforts and everyone involved.

Thank you to each and every one of you who has given financially, made donations of goods, volunteered your time or told others about Sheltering Wings. I thank God for continuing to use our humble efforts to make a real and lasting difference in the lives of families and the cycle of abuse.

Sincerely,

Alyson Lurker

Chairman, Board of Directors

alysa K Furker

Vision

Sheltering Wings was formed in the name and for the sake of Jesus Christ. We will extend the love and compassion of Christ to survivors of domestic abuse and their children in the desperate circumstances of domestic abuse. Christ was never coercive or offensive and neither are our services. We will offer our help in the name of Christ to any survivor of any background.

Mission

Sheltering Wings provides emergency housing for men, women and children suffering from any form of domestic abuse. We build stable and independent lives through essential programs offered in a supportive and Christ-centered environment.

Donor-supported Services

Our services to survivors of domestic violence unfold only through the generosity of donors – individuals, clubs, groups, schools, companies and more. We structure these services to support survivors as they discover their worth and gain the skills they need to live stable, independent lives. We focus on four areas: emergency services, life skills, prevention and education, and children's services.



1) Emergency Services

Providing immediate access to safety and shelter for women and men with a 24-hour helpline, safe removal, room assignments, medical referrals and pet fostering.

Men Need Emergency Abuse Support, Too

Facilities and services expanding to serve men and their children onsite

When the 24-hour helpline rings at Sheltering Wings, we don't hear only women's voices on the other end. Men are victims of domestic abuse, too.

When we first broached the idea of onsite residential services for male survivors, we were often met surprise and skepticism. Few people know that 1 in 7 men in the U.S. are victims.

As our plan unfolded, though, doubt gave way to resounding support.

United Way of Central Indiana committed nearly \$300,000 to renovate the shelter's second story. The remaining amount – close to \$300,000 more – was covered with \$230,000 from in-kind support and our cash reserves. Then, when we had to raise the final \$65,000 of our share to receive the funds, supporters like you delighted us by answering the call in just one month.

Beginning in February 2020, men and their children will find shelter here and the same services offered to women. For everyone's security, males and females won't have access to each other's residential wings, and men will be permitted only supervised access to common areas.

"Our mission hasn't changed. We've simply become more inclusive," said Executive Director Cassie Mecklenburg. "We provide emergency services, teach life skills, address children's needs and educate people to prevent abuse. With the support of United Way and other generous individuals and organizations, we will now be able to provide all these services to men, too."

"Our mission hasn't changed. We've simply become more inclusive."

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Donor-supported Services

2) Life Skills

Encouraging and equipping survivors with the confidence and life skills they need - along with emotional and mental health support - to achieve independence and stability.

We Asked for a Miracle and Got Affordable Housing for Survivors

Living independently will get a whole lot easier in 2021

Imagine fleeing your home with just a small bag of essentials, never intending to return. You have no friends or family who can safely take you in. You're on your own.

Your most pressing needs will be safe, affordable housing. Reliable transportation. Affordable child care. And, because you've dealt with the trauma of abuse, access to mental health services.

Daunting, right?

Though few of us will ever need to know if we have the skills to start over, survivors don't have a choice. In reality, 90% of our residents have never had the chance to aquire basic life skills.

Our trained staff and volunteers work diligently to educate survivors in life skills tailored to their needs. Goal-oriented plans include job training, childcare, parenting, stress management and legal advocacy, all designed to reduce the chance any survivor will feel they have to return to their abuser.



The Miracle: Apartments

Two years ago, we had a vision for solving the biggest obstacle to independence: Find affordable housing to help residents who are ready to move out of the shelter, but can't yet afford rent.

We needed a miracle – and, in 2019, an opportunity unfolded to partner with real-estate developer RealAmerica and Cummins Behavioral Health Systems. RealAmerica would build a 52-unit affordable apartment community using earned-income housing tax credits and give Sheltering Wings first right of refusal on 13 of the units for our residents. Plans are in place to staff the community center along with Cummins, providing immediate access to case management, life skills training and mental health support for former Sheltering Wings residents as well as members of the community who walk in.

Mid-2020 will see the groundbreaking of this remarkable apartment complex and out-of-the-ordinary community clubhouse.

Donor-supported Services

3) Prevention and Education

Offering a wide variety of classes, workshops, church and workplace training events, teen outreach programs, volunteer initiatives, and practical strategies designed to engage and equip the community to recognize and prevent domestic abuse and to identify and support victims.

Men IN Action Read to Kids

Men IN Action READ visits nearly every elementary school in Hendricks County

Two of the most significant ways a man can reduce violence in his community come together in the new Sheltering Wings Men IN Action READ program: volunteering to read and being a role model.

With the launch of this program in March 2019, at least one Men IN Action volunteer visited every elementary school in Hendricks County, Indiana, and read the same book, *The Invisible Boy* by Trudy Ludwig. This means that more than 9,000 kids met a man from their community who considers serving them as something all men can and should be proud to do.

Why does Sheltering Wings sponsor such an activity? Research shows that reading aloud to children potentially helps them cope with emotions that trigger aggression, especially when they don't have a positive male role model in their lives.

One volunteer, who is also a school administrator in a participating district, summed up the experience.

"I loved everything about it. Realizing that every elementary student in Hendricks County was hearing a consistent message of the importance of kindness was very powerful."

Join the Men IN Action

Men IN Action is a group of active, informed males exhibiting positive social behaviors throughout Indiana to end all forms of violence, including domestic violence and teen dating abuse. We support each other as we challenge the status quo and navigate life by being positive role models for our youth and each other. Join or support us at **shelteringwings.org/men-in-action**.

"I loved everything about it."



Donor-supported Services

4) Children's Services

Ensuring children feel at home, safe and intellectually challenged. We provide a wide range of crisis interventions, support groups and classes to help kids learn healthy daily living habits and create healthy





A Teenage Resident Finds a Future

Accidental attendance at a women's self-defense class helped Randy discover his calling

Randy couldn't wait to attend self-defense class. He had been living at Sheltering Wings with his mom and sister for more than a month. He didn't know the class would be full of females, and he immediately tried to back out of the door he'd just come in.

No luck. One of the women beckoned him inside.

Officer Pete Fleck volunteers to lead self-defense classes at Sheltering Wings. He took a special interest in Randy that evening and made a mental note of the boy's insightful questions about law enforcement.

Weeks passed. Even though Randy decided not to join the self-defense class again, he and Officer Fleck remained in touch. When Randy's curiosity about law enforcement was visibly growing, Officer Fleck invited him to join the Brownsburg Police Department's Explorer Program. Designed for teens interested in pursuing careers in law enforcement and criminal justice, the program includes classroom training, ride-alongs, community policing, defensive tactics, bike patrols and much more.

Randy dove into an opportunity that changed his outlook on life.

Today, Cadet Officer Randy's face brightens when he talks about his participation. Insecurity and skepticism about authority figures have turned into deepening confidence and genuine friendships with the men and women of the department and his fellow cadets. Randy has become an even more supportive son and patient brother as his family heals from his father's violence.

Every child who resides at Sheltering Wings with his or her parent receives dedicated attention from staff and volunteers. Hurts are healed. Attachments are deepened. Trust grows. Forgiveness is granted. And, when families are ready to move into safe housing of their own, they leave much more likely to break the cycle of domestic violence.

Resident Story:

A New Way to Define 'Caravan'

A caravan happens when a group of people follow one another to a shared destination in a long, single-file line of vehicles. One car after another. After another. After another.

Thanks to one generous donor, we redefined caravan this year.

Many residents come to Sheltering Wings with only what they can carry. Many don't have jobs or, worse, have to dig themselves out of difficult financial situations because of the actions of their abusers. Rebuilding life can be a struggle, especially without transportation.

One generous family decided to ease this burden for a resident about to embark on an independent life. They had their vehicle inspected at the shop, cleaned and vacuumed the interior, and donated it to Sheltering Wings. We were able to hand the keys and the clean title to a resident who had recently exited to safe housing. We shared the good news on Facebook, simply as a way of demonstrating our gratitude:

Thanks to a generous donor, this #DomesticViolence survivor and former Sheltering Wings resident has her own wheels! More than just a vehicle, it will enable her to continue building a stable and independent life for herself and her kids.

Then, the caravan began.

In the following weeks, another family donated a vehicle. Then another. Then another! Multiple Sheltering Wings residents and their children were blessed by these incredible acts of kindness. Rather than trading in or selling their vehicles and putting the cash in their pockets, they fixed them up and gave them to people who had no other way to get one. In so doing, they made investments in the lives of survivors.

These residents – one after another, after another, after another – are traveling in a caravan toward lives of safety, independence and freedom. And they're doing it in their own vehicles!



Adding and Aligning Staff to Maximize Our Mission

Opportunities to expand our mission required adding new and realigning existing staff. Each time God brings us someone new or gives us a chance to use a current team member's strengths in new ways, we grow more confident in His blessing on our mission.

Administrative Additions



As we explored ideas for deepening the administrative team's development and communications expertise, we began having conversations with Kevin Carr. An engaged board member and long-time local minister with nonprofit and extensive communications experience and deep connections in the community, Kevin quickly became our first choice He joined the staff in August

and immediately increased our fundraising and communications capacity and creativity.

We also identified ways to strategically reassign responsibilities within the team and add new roles to it. These changes will let us pursue our mission with even greater intensity.

Residential Realignments

A year of expanding mission and increasing capacity inspired our residential team to re-examine the question that motivates them daily: "How can we better care for survivors and children?" After taking a comprehensive look with fresh eyes, the team realigned our case management, advocacy and life-skills program and staff into three distinct phases:



PHASE 1: Intake

Staff help residents acclimate to life at Sheltering Wings during the first 30 to 45 days of their stay, building trust and a sense of safety through compassion and skill. In this phase, they focus on helping new residents and their kids feel safe and settle in.

PHASE 2: Life Skills

During the middle six to nine months of a resident's stay, a team of case managers and advocates devote themselves to understanding and supporting each individual's unique needs. Together, they build personalized plans for building stable and independent lives.

PHASE 3: Transition to Safe Housing

During the final four to six months of a resident's stay, we surround them with the financial, social, emotional and spiritual supports they need to remain safe and independent when they leave. The staff are savvy researchers and resource-gatherers who know what it takes for residents to achieve their potential.

The residential team also worked closely with a group of men from the community to create a support program for new male residents expected in 2020. Insights from these volunteers added invaluable dimension to the project.



to the individuals, companies and organizations for their financial support in 2019. You changed more lives than you will ever know.

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Sheltering Wings is an accredited partner of United Way of Central Indiana.

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In Honor of Jayne Putman

In Honor of Jody Schumm

In Honor of Kenneth S. Swan

In Memory of Pauline Trewartha
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In Honor of Daniel Webster

Financial Summary

Income

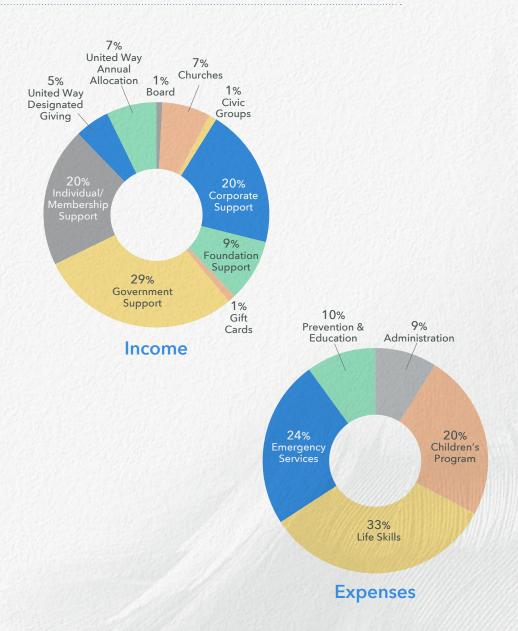
Board of Directors	\$	18,099.00	1%
Churches		105,506.77	7%
Civic Groups		12,360.10	1%
Corporate Support		315,867.33	20%
Foundation Support		141,224.48	9%
Gift Cards		9,049.19	1%
Interest Income		182.70	0%
Other Income		1,368.07	0%
Government Support		453,497.76	29%
Individual/Membership Support		312,951.14	20%
Schools		1,246.00	0%
United Way Annual Allocation		77,820.61	5%
United Way Designated Giving		115,461.67	7%
	W. W. B. J.		

\$ 1,564,634.82

Expenses

Administration	\$ 151,807.81	9%
Emergency Services	404,820.82	24%
Life Skills	556,628.63	33%
Children's Program	404,820.82	24%
Prevention & Education	168,675.34	10%

\$ 1,686,753.42



These are preliminary, unaudited year-end figures and may differ slightly from the final figures we will report to state and federal governments. Our finances are reviewed annually by an independent public accounting firm. For questions about our financial statements and audit information, please contact the executive director at (317) 386-5052.

As a 501(c)3 non-profit organization, Sheltering Wings is led by a board of directors made up of local leaders committed to serving victims of domestic violence and educating the community about domestic violence, all in Christ's image. Directors oversee planning and operations, lending their professional expertise and skills to ensure that services comply with responsible stewardship, the Sheltering Wings mission, vision and guiding principles, and state and federal laws governing nonprofit organizations.

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